

2020 NERC Business Plan and Budget – Draft #1 Overview

Finance and Audit Committee May 30, 2019

RELIABILITY | ACCOUNTABILITY











ERO Enterprise Long-Term Strategy Focus Areas

- Achieving and maintaining risk-based operations
- Being more effective and efficient
- Identifying and assessing emerging risks
- Promoting leading security practices, information sharing and analysis, and resilience
- Knowledge transfer and effective communications
- Strengthening engagement across North America



E-ISAC Long-Term Strategy Five-Year Resource Plan

- 2018 Added 8 FTEs and began robust investments in technology and portal enhancements
- 2019 Adding 9 FTEs for analytics and watch operations and 2 for corporate support; enhanced technology; GridEx support
- 2020 Planning to add 7 FTEs for analytics, watch operations, and engagement and 3 for corporate support; full transition to 24/7 watch operations
- 2021 and 2022 Planning to add 14 FTEs; continued investments in strategic partnerships and technology



Draft 1 2020 Budget Summary

- 2019 budget \$79.9M (up 9.5% from 2018)
 - Projection for 2020 was \$82.4M (3.2%)
- Draft 1 2020 budget \$82.9M (3.8%)
 - Medical insurance increase
 - Enhancements for data management tools
- NERC and E-ISAC breakdown, after applying indirect costs:
 - F-ISAC increase 13.3%
 - NERC (non E-ISAC) slight decrease



Draft 1 2020 Budget Details

NERC (without E-ISAC)

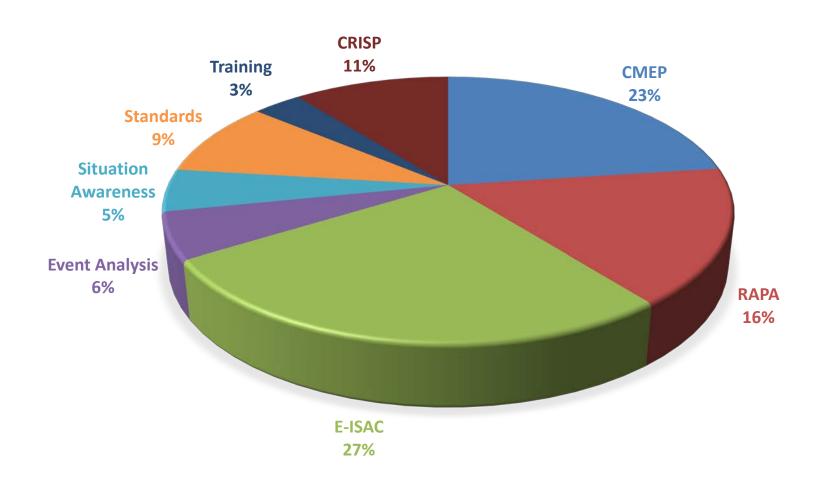
- Market adjustments for salary and benefit costs
- Addition of three corporate FTEs in support of E-ISAC growth, with reduction of three FTEs in other areas
- Final year of CMEP Technology Project development
- Enhancements and maintenance of data management tools

E-ISAC (including CRISP)

- Market adjustments for salary and benefit costs
- Addition of seven FTEs for increased capability in watch operations, analytics, and engagement
- New and enhanced technology for security data management
- CRISP direct costs flat



2020 Budget by Program Area





Draft 1 2020 Assessments

- 2019 assessment \$68.9M (up 9.5% from 2018)
 - Projection for 2020 \$73.4M (6.5%)
- Draft 1 2020 assessment \$72.0M (4.5%)
 - Reduced debt service
 - Increased interest income
 - Surplus of working capital
 - No use of Assessment Stabilization Reserve

Remaining Schedule



- June 28 Comments due on first draft of NERC 2020 BP&B
- July 2 MRC BP&B Input Group call
- July 11 Quarterly Trades and Forums meeting, closed FAC call
- July 15 Post final drafts of NERC and RE 2020 BP&Bs
- July 18 FAC webinar to review final drafts
- July 31 Comments due on final draft of NERC 2020 BP&B
- August 2 MRC BP&B Input Group call
- August 14 FAC meeting to recommend approval of final BP&Bs
- August 15 Board meeting to approve final BP&Bs
- August 26 Submit BP&Bs to FERC for approval, with subsequent filings with Canadian authorities





Questions and Answers

